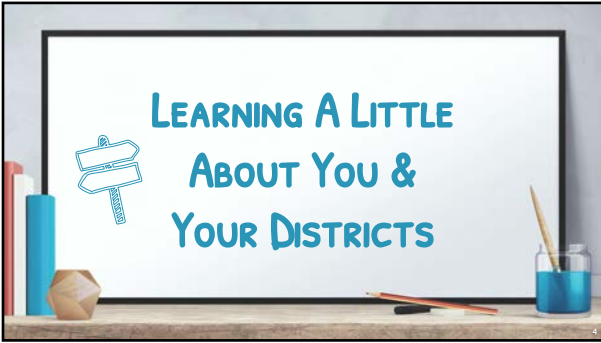


TAKING CONTROL OF YOUR DISTRICT'S DATA STORY

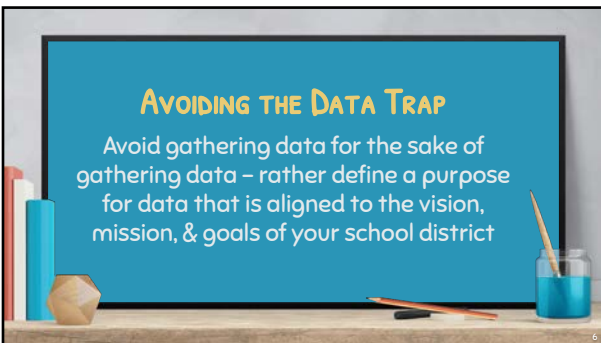
DR. CAMERON M. RYBA, SUPERINTENDENT
STRONGSVILLE CITY SCHOOLS

A LITTLE BACKGROUND ON STRONGSVILLE CITY SCHOOLS

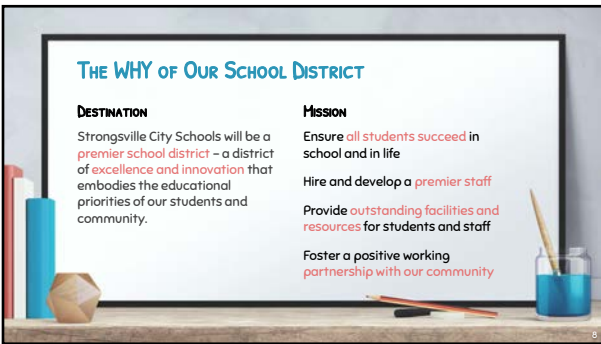
<p>WE ARE A DIVERSE GROUP OF OVER 5,669 PreK-12 LEARNERS</p>	<p>WE SUPPORT 221 ENG. LANGUAGE LEARNERS (7.1%) WHO SPEAK 25 DIFFERENT LANGUAGES</p>	<p>WE SUPPORT 287 LEARNERS (5.1%) THROUGH OUR VIRTUAL PROGRAMS</p>
<p>WE SUPPORT 174 LEARNERS (3.1%) WHO ARE IDENTIFIED AS Gifted</p>	<p>WE SUPPORT 470 LEARNERS (8.3%) WHO ARE PROVIDED SPECIAL EDUCATION SERVICES AND SUPPORTS</p>	<p>WE SUPPORT 67 LEARNERS (1.2%) WHO ARE PROVIDED Free/Reduced LUNCH</p>

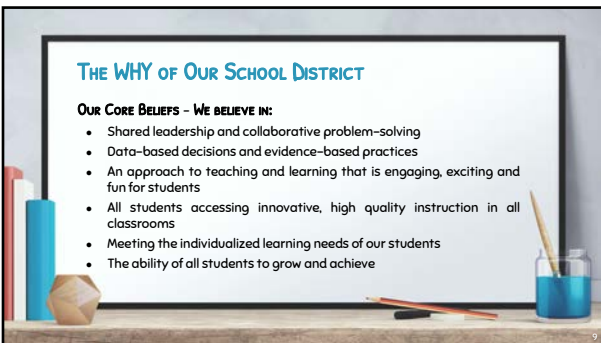




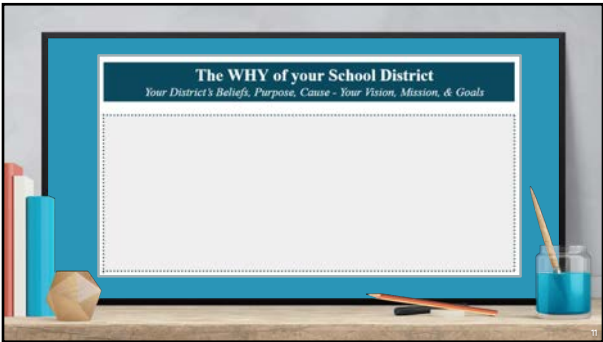














SETTING OUR WHY PRIORITIES – BOARD OF EDUCATION

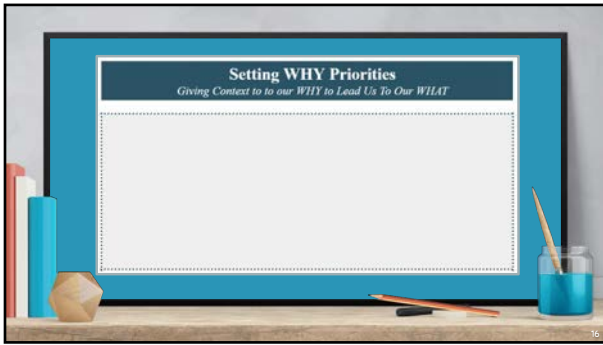
ACADEMIC ACHIEVEMENT AND GROWTH Science of Reading	FINANCIAL PRUDENCE Renewal Levy	COMMUNITY ENGAGEMENT Elementary Facilities
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SETTING OUR WHY PRIORITIES – SUPERINTENDENT / ADMIN

ACADEMIC ACHIEVEMENT AND GROWTH
 Science of Reading
 Content Standards / Learning Framework
 Response to Intervention
 PBIS / SEL
 Leadership Development, Coaching, & Accountability
 Organizational Culture
 Tech Integration / MakerSpace

SETTING OUR WHY PRIORITIES – SUPERINTENDENT / ADMIN

ACADEMIC ACHIEVEMENT AND GROWTH Science of Reading Content Standards / Learning Framework Response to Intervention PBIS / SEL Leadership Development, Coaching, & Accountability Organizational Culture Tech Integration / MakerSpace	FINANCIAL PRUDENCE Renewal Levy Records Digitization Financial Stewardship & Reporting Food Services	COMMUNITY ENGAGEMENT Elementary Facilities DEI Strategic Planning Alumni Engagement Business / Community Partnerships
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Audience	Your Current Data Dialogue <i>Where are we now - measuring & monitoring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Dialogue <i>Where do we want to be - measuring & monitoring?</i>
Board			
Community			
Audience	Your Current Data Story <i>Where are we now - measuring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Story <i>Where do we want to be - measuring?</i>

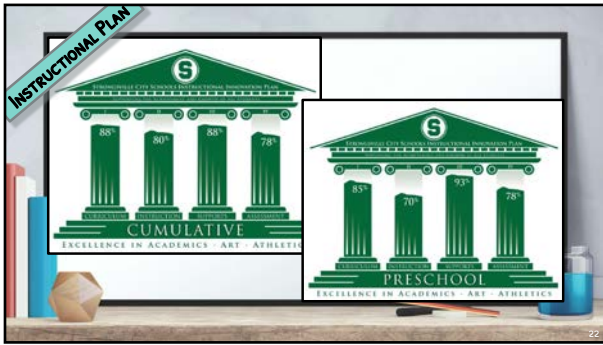
Audience	Your Current Data Dialogue <i>Where are we now - measuring & monitoring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Dialogue <i>Where do we want to be - measuring & monitoring?</i>
Board			
Community			
Audience	Your Current Data Story <i>Where are we now - measuring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Story <i>Where do we want to be - measuring?</i>

YOUR DESIRED DATA STORY

Unpacking Some Data Considerations & Options

STRATEGIC PLANNING

Action Step	Fall Results	Winter Results	Spring Results	Spring Objective Average	Action Step Average
Research the best practices and value the evidence on all school teams	10%	70%	87%	83%	88%
Implement a comprehensive program and utilize established committee for both wellness and assistance services	87%	87%	87%		88%
Develop a comprehensive plan	87%	87%	100%		90%
Conduct a comprehensive analysis of attendance, providing via transportation to applicable students	10%	70%	100%		79%
Implement a comprehensive plan of a district-wide recycling program, beyond paper recycling	70%	87%	100%	88%	88%
Hold use of personal appliances in classroom offices and perform an energy cost analysis	70%	87%	100%		88%
Update the Board of Education Committee with a robust meeting schedule and a focus on cost reduction and/or revenue generating strategies	87%	87%	100%	88%	88%
Develop guidelines for district and holding approval of standards	100%	100%	100%		100%
Enhance external financial controls	87%	87%	87%		88%
Complete a comprehensive physical inventory and update inventory procedures	70%	70%	87%		79%
Develop and implement a Student Activities manual with safe forms and procedures	70%	70%	70%	76%	76%
Develop and execute a capital improvement project list to be completed with the remaining bond fund dollars	87%	87%	100%		91%
Create an annual bond 30-35 spending plan	87%	87%	87%	84%	86%
Implement comprehensive maintenance plan per holding that is aligned to the 10-year plan	70%	70%	87%		79%
Initiate utility costs per holding	87%	87%	100%		88%
Implement the district safety plan in collaboration with the Strategic Police Department	70%	87%	100%		88%
Key	Completed or Completed/Noticed (100%)	Significant Progress (80%)	Satisfactory Progress (70%)	Limited to No Progress (50%)	



Grade	Category	Criteria	2022 (%)	2021 (%)	Average (%)
Sixth Grade	Formative Data	Students placed on a Student Success Plan	4%	---	4%
		Students placed on a Student Success Plan	4%	---	4%
		Students placed on a Student Success Plan	7%	---	7%
		Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
Seventh Grade	Formative Data	Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
Eighth Grade	Formative Data	Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
Ninth Grade	Formative Data	Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
Tenth Grade	Formative Data	Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
Eleventh Grade	Formative Data	Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
Twelfth Grade	Formative Data	Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
		Students placed on a Student Success Plan	---	0%	0%
Sixth Grade	Summative Data	Student cohort earned 7.5 or more credits by the end of Freshman year	---	84%	84%
		Student cohort earned 11 or more credits by the end of Sophomore year	---	89%	89%
		Student cohort earned 16.5 or more credits by the end of junior year	---	88%	88%
Seventh Grade	Summative Data	Students enrolled in Honors Algebra I (Not including SOLO)	11%	---	11%
		Students enrolled in Honors Geometry (Not including SOLO)	2%	---	2%
Sixth Grade	Summative Data	Students that participated in a school sponsored extra-curricular activity	0%	---	0%
		Students that participated in a school sponsored extra-curricular activity	23%	---	23%
		Students that participated in a school sponsored extra-curricular activity	20%	---	20%
		Students that participated in a school sponsored extra-curricular activity	---	70%	70%
		Students that participated in a school sponsored extra-curricular activity	---	67%	67%
		Students that participated in a school sponsored extra-curricular activity	---	69%	69%
Twelfth Grade	Summative Data	Students that participated in a school sponsored extra-curricular activity	---	59%	59%
		Students that participated in a school sponsored extra-curricular activity	---	58%	58%

Assessment	Trimester 1	Trimester 2	Trimester 3	Summary
	TRIM 1	TRIM 2	TRIM 3	Subject Mean
Deighton	76.0%	89.0%	88.0%	80.3%
Lance	72.0%	83.0%	60.0%	
Tabar	77.0%	89.0%	89.0%	
Assessment Min	72.0%	83.0%	60.0%	80.3%
Assessment Max	77.0%	89.0%	89.0%	
Assessment Mode	Partially Met (55 - 79) =	Met (80-89) =	Met (80-89) =	
Assessment Median	76.0%	89.0%	88.0%	
Assessment Mean	75.0%	87.0%	79.0%	

BUILDING INITIATIVES

The whiteboard displays two identical sets of 'Building Initiatives'. Each set consists of three green triangles, each with a red dot at the top, representing goals. To the right of each set is a table with columns for 'Year' and 'Week' (1-5). The data in the tables is as follows:

Year	Week 1	Week 2	Week 3	Week 4	Week 5	
ROI	2.07	54	1.88	40	1.53	33
SEP	1.88	48	1.76	41	1.50	37
ROI	1.52	41	1.47	37	1.34	30
SEP	1.47	35	1.33	28	1.25	26

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PROFESSIONAL GOALS FOR THE YEAR

Based on your twelve month outlook, what are your two professional goals for the upcoming year? Designate whether it is a performance goal or a learning goal, as well as linking a unique **SWOT Analysis** for each goal. Your **WHY**, **HOW** and **WHAT** may evolve as the year progresses.

LEADERSHIP PLANS

OUTLOOK	WHY	HOW	WHAT
Project, identify, determine, and/or state of focus	Identify Importance of the Importance of the Role	Strategies, Processes, and Practices (aligned to the Goal or use SWOT that Goal or use SWOT)	Outcomes or Benefits (aligned to Analysis of Impact)
<input type="checkbox"/> Performance Goal <input type="checkbox"/> Learning Goal	Link SWOT Analysis		
<input type="checkbox"/> Performance Goal <input type="checkbox"/> Learning Goal	Link SWOT Analysis		

POSITIONING FOR SUCCESS

What support do you need to be successful in your role?

What are predictable obstacles you may face in working towards your goals? How can you proactively plan for these obstacles?

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ESSER Position Goals

School Year: _____

NEW POSITION ROI

THE TWELVE-MONTH OUTLOOK

Based on your twelve month outlook, what are your projects, priorities, initiatives, and areas of focus for the upcoming school year.

TWELVE-MONTH OUTLOOK	MY THEORY OF ACTION
	<p>If I do X, then teachers will be able to do Y which will help students to...</p> <ul style="list-style-type: none"> If I do X, then students will be able to...

GOALS FOR THE YEAR

Based on your twelve month outlook, what are your top goals for the upcoming year? Your **WHY**, **HOW** and **WHAT** may evolve as the year progresses.

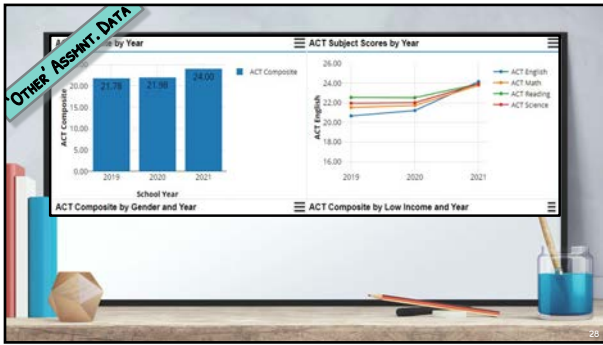
OUTLOOK	WHY	HOW	WHAT
Project, identify, determine, and/or state of focus	Identify Importance of the Importance of the Role	Strategies, Processes, and Practices (aligned to the Goal or use SWOT that Goal or use SWOT)	Outcomes or Benefits (aligned to Analysis of Impact)
<input type="checkbox"/> Performance Goal <input type="checkbox"/> Learning Goal			

POSITIONING FOR SUCCESS

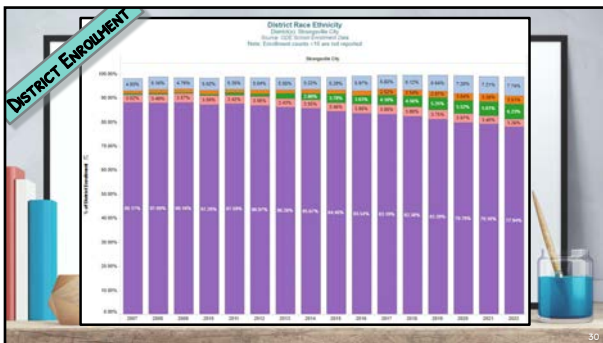
What support do you need to be successful in your role?

What are predictable obstacles you may face in working towards your goals? How can you proactively plan?

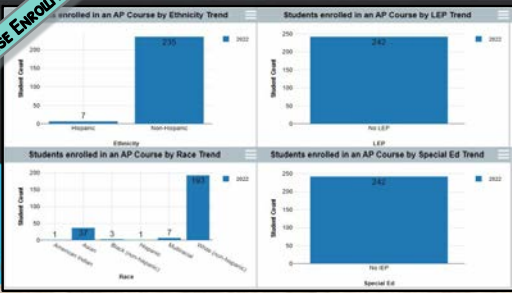
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COURSE ENROLLMENT

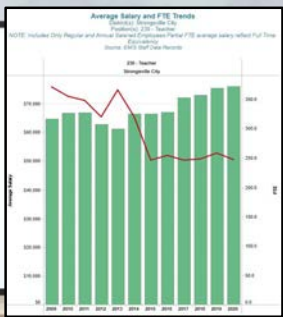


STUDENT DISCIPLINE

Enrollment by Race			Discipline - Suspensions by Race		
Race	Student Count	% of District	Race	Student Count	% of District
American Indian	24	0.4%	Asian	1	2.7%
Asian	485	8.4%	Black (non-Hispanic)	5	13.5%
Black (non-Hispanic)	275	4.9%	Hispanic	1	2.3%
Hispanic	81	1.1%	Multiracial	2	5.4%
Multiracial	234	4.1%	Pacific Islander	1	2.7%
Pacific Islander	19	0.3%	White (non-Hispanic)	27	73%
White (non-Hispanic)	4,677	81%			

Discipline - Enrollment by Low Income			Discipline - Suspensions by Low Income		
Low Income	Student Count	% of District	Low Income	Student Count	% of District
Total	5,772	100%	Total	37	100%
Not Low Income	5,130	88.9%	Not Low Income	25	67.6%
Low Income	642	11.2%	Low Income	12	32.4%

STAFF / SALARY





COST SAVINGS

The SCS Maintenance Department has saved the District over \$83,500 in the past year by completing maintenance projects in-house. The team has used their experience and skills to handle projects as a department versus contracting out to third party companies.

In September of 2019, our District launched an online purchasing platform for district vendors. This platform has generated a savings of \$6,900 since its inception.

INSURANCE / INVESTMENTS

SCS is a member of the Great Lakes Council of Governments Consortium, made up of local school districts. This consortium helps our District save on health care administrative costs, as well as negotiate better administrative rates with insurance carriers. Since joining the consortium in July of 2019, Strongsville City Schools has saved more than \$200,000 annually.

The implementation of an investment strategy has led to increased interest earnings.

FY16:	\$37,333
FY20:	\$722,842

COMMUNITY SUPPORT

We are proud of our spending per pupil while continuing to achieve great results for our students.

Category	Value
Operating Expenses	\$12,817
Capital Expenditures	\$18,809
Operating Expenses	\$14,157
Operating Expenses	\$14,509
Operating Expenses	\$14,509
Operating Expenses	\$14,509
Operating Expenses	\$14,509
Operating Expenses	\$14,509
Operating Expenses	\$14,509

Strongsville Tax Rate
Of the 21 school districts in Cuyahoga County, Strongsville ranks 23rd in residential effective tax rate. Our community is in the bottom third of taxes paid for residential properties, for all District taxes (Operating, Permanent Improvement, and Bond Retirement).
Meaning, a homeowner in Strongsville will pay less school taxes in comparison to 78% of other school districts in Cuyahoga County with the same home valuation.

Audience	Your Current Data Dialogue <i>Where are we now - measuring & monitoring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Dialogue <i>Where do we want to be - measuring & monitoring?</i>
Board			
Community			
Audience	Your Current Data Story <i>Where are we now - measuring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Story <i>Where do we want to be - measuring?</i>

Give Context to the WHY

Based on Your Areas of Focus Aligned to Your District WHY...

Area of Focus	What does this look like and sound like when effectively implemented?	What are the desired outcomes?	What will be the evidence you can see and hear?	What will be the evidence of impact?

Game Connect to the WHY?

Align Your Areas of Focus Aligned to Your District WHY...

Area of Focus	What does this look like and sound like when effectively implemented?	What are the desired outcomes?	What will be the evidence you can see and hear?	What will be the evidence of impact?
Standards Breakdown	State / District resources in the binder or online (e.g. model curriculum, testing blueprints, extended standards) are being referenced and utilized to build assessments and design lessons.	Teachers are able to break down standards to design lessons with the rigor and depth that the standard requires and develop associated instruction, activities and assessments aligned to the complexity of the standard.	Lesson plans accurately denote deconstructed standards and student experiences that align to the intent and complexity of the standards, and curriculum maps are routinely reviewed to reflect what students will do to show mastery of the standards.	Across the grade level/TBY department, student work demonstrates growth and / or mastery attainment of standards through scaffolding of instruction. Intentionally aligned formative and summative assessments match the DOK of the standards and drive instruction.

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ENTRUSTING THE HOW TO THOSE YOU HIRED

When you collectively define the WHY and WHAT of your work, you give the people you have hired a system of autonomy + accountability to set a path for the HOW – the strategies, processes, and practices we implement that are aligned to our WHY and lead to our WHAT

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STRATEGIC PLANNING / BOARD RETREAT

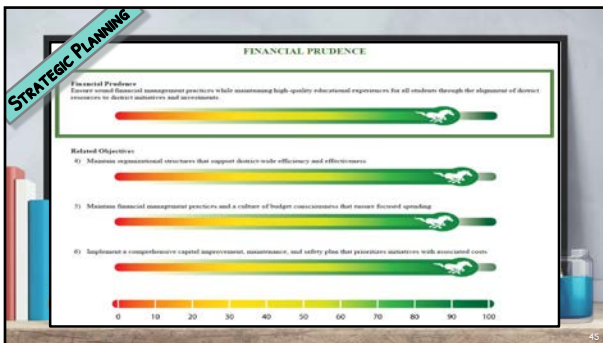
Strategic Evidence
 Review sound financial management practices while maintaining high-quality educational experiences for all students through the alignment of district resources to district initiatives and outcomes.

What Are We Seeking?	How Will We Get There?	How Will We Measure It?
1) Increase operational efficiency that supports district-wide efficiency and effectiveness. 2) Implement a cost-benefit analysis of operational practices to determine the most effective practices. 3) Audit use of personal supplies in classroom offices and practices as energy cost savings.	4) Implement an enterprise-wide cost-benefit analysis. 5) Research the feasibility of purchasing GPUs and other IT solutions on all school buses. 6) Update existing contracts to include cost-benefit analysis. 7) Implement the records retention plan. 8) Complete a cost-benefit analysis of operational practices, beyond paper recycling. 9) Audit use of personal supplies in classroom offices and practices as energy cost savings.	10) All cost-benefit analyses are completed by June 1, 2019. 11) All IT solutions are implemented by June 1, 2019. 12) All contracts are updated to include cost-benefit analysis by June 1, 2019. 13) All records retention plans are implemented by June 1, 2019. 14) All cost-benefit analyses of operational practices are completed by June 1, 2019. 15) All audits of personal supplies in classroom offices and practices as energy cost savings are completed by June 1, 2019.

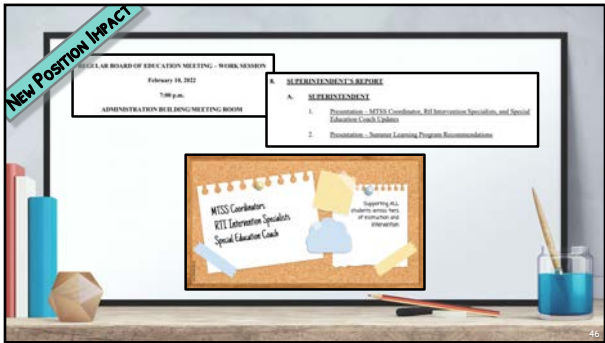
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Audience	Your Current Data Dialogue <i>Where are we now? measuring & monitoring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Dialogue <i>Where do we want to be? measuring & monitoring?</i>
Board			
Community			
Audience	Your Current Data Story <i>Where are we now? measuring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Story <i>Where do we want to be? measuring?</i>

SHARING OUR DATA STORY
Opportunities to Share and Celebrate Your District's Data Story with Parents, the Community, & Key Stakeholders



New Position Impact



Social / Digital Media



PARENT ENGAGEMENT









Audience	Your Current Data Dialogue <i>Where are we now - measuring & monitoring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Dialogue <i>Where do we want to be - measuring & monitoring?</i>
Board			
Community			
Audience	Your Current Data Story <i>Where are we now - measuring?</i>	Action Steps <i>What will it take to get there?</i>	Your Desired Data Story <i>Where do we want to be - measuring?</i>

